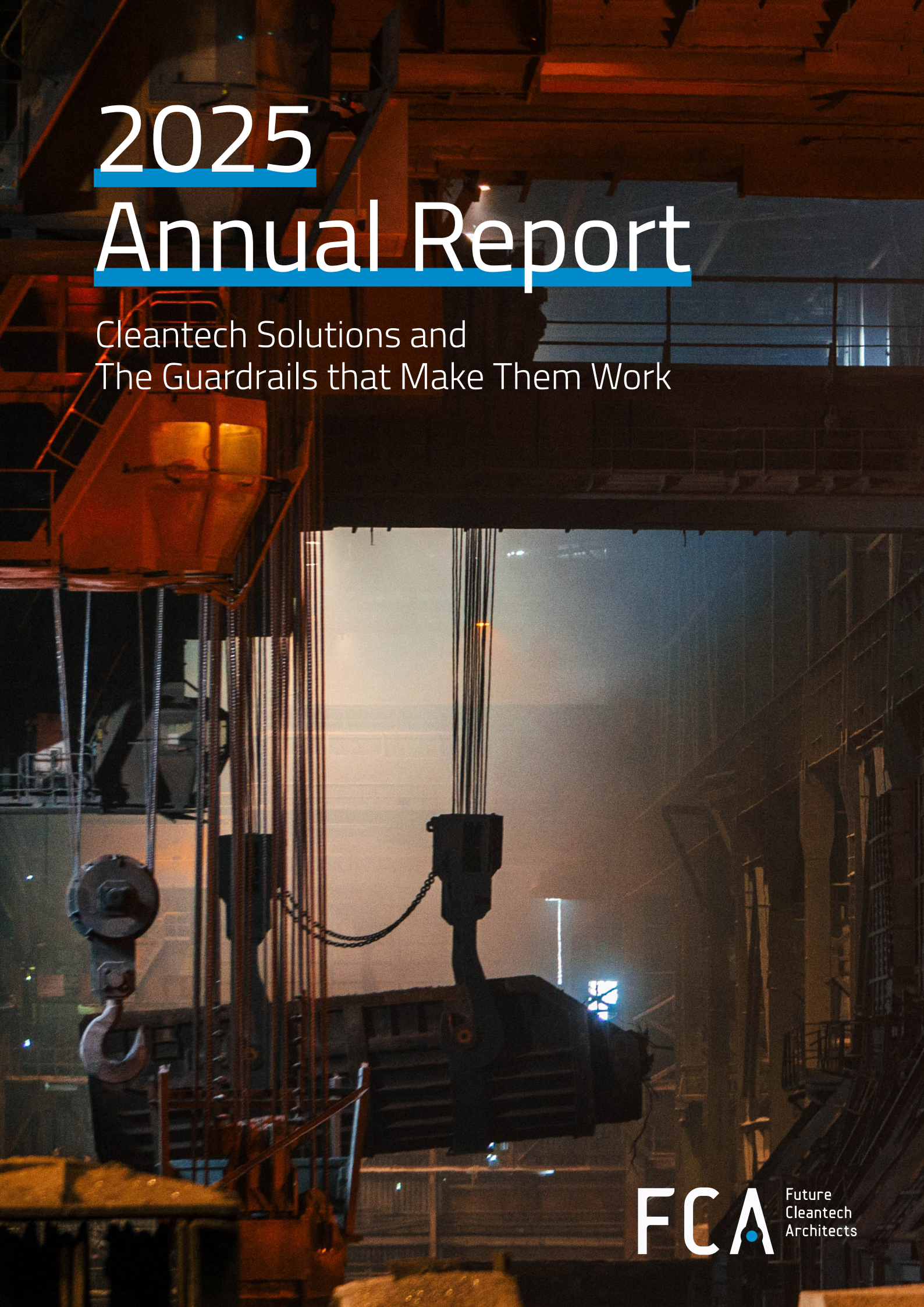

2025 Annual Report

Cleantech Solutions and The Guardrails that Make Them Work

FCA Future Cleantech Architects

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A Letter from our Founder and CEO

Peter Schniering
Founder & CEO

In 2025, we focused our work where the leverage was the highest:

Industrial heat, clean hydrogen deployment, and low-carbon products demand, particularly for cement and steel. We supported policymakers with technical analysis and recommendations grounded in scientific evidence and industrial reality.

It's no secret that 2025 was a challenging year for climate action. The political environment became more difficult, even as the consequences of delayed action became harder to ignore across Europe and beyond. For policymakers, businesses, and citizens alike, the pressure grew to show that decarbonization can strengthen competitiveness, energy security, and industrial resilience rather than weaken them.

That is why policymakers and business leaders increasingly ask not whether to decarbonize, but how to do so while strengthening Europe's competitiveness, energy security, and industrial base.

Future Cleantech Architects exists to close the remaining innovation gaps that stand between today's technologies and a net-zero Europe by 2050.

95% of EU hydrogen production is fossil-fuels based, and it is responsible for 3% of the bloc's emissions. Hydrogen Guardrails – our flagship 2025 report – puts a sober spotlight on the scarcity of clean hydrogen. It calls for deployment in priority areas for maximal impact (hard-to-electrify industry, heavy-duty transport, and strategic export) and exclusion from applications where cheaper, more efficient alternatives already exist.

We are very proud of the work we were invited to do by the European Parliament, preparing a study and informing MEPs at the key committee on Industry, Research and Energy (ITRE). This in turn enabled the adoption of legislation that ensures low-carbon hydrogen and fuels deliver emission reduction.

Industrial heat was the second anchor of our work. Across Europe, heat remains one of the largest and most overlooked decarbonization challenges – especially at mid- to high-temperature levels. In 2025, we deepened our engagement on thermal energy storage and electrification as practical pathways for industry. We contributed to the discussion around the European Commission's emerging support for industrial heat electrification and continued building the evidence base including through a published case study on electrification and thermal energy storage in the dairy industry.

We also kept pushing to ensure Europe's energy transition goes beyond wind and solar alone. Innovative renewables and clean firm power — like next-generation geothermal — need a path from EU ambition to national implementation. Our work connected EU-level targets with member state implementation, including analysis of National Energy and Climate Plans (NECPs) and policy engagement that helped keep innovation quotas and enabling frameworks on the agenda.

None of this can happen without our partners. In 2025, we continued building partnerships: through our technical briefing series Coffee and Cleantech, via parliamentary breakfasts, by co-drafting coalition letters, and engaging with the media.

We are grateful to everyone who trusted our work, challenged our assumptions, and helped turn evidence-based technical analysis into policy momentum.

As we enter 2026, the need to move fast on the energy transition is impossible to ignore. We believe that everyone must do their part, and our commitment remains clear: to gather the evidence to keep prioritizing innovative solutions, with adequate guardrails to deliver real-world emission cuts.

Read on for details about the impact we had in 2025.

> "Policymakers and business leaders increasingly ask not whether to decarbonize, but how to do so while strengthening Europe's competitiveness, energy security, and industrial base."

2025 in Numbers

In 2025, we increased our engagement in Brussels and member states capitals such as Berlin, bringing evidence-based insights on industrial decarbonization directly into EU and global policy discussions. We also significantly expanded our output of publications — ranging from in-depth technical analyses practical policy briefs. Here is a snapshot of our work in numbers:

7+ Publications

10+ Events Hosted

20+ Meetings & Technical Briefings with EU Institutions

~1,333 Growth in LinkedIn Followers

8 New Team Members

2 Research Consortia
on sustainable design of work and learning processes in international networks and two additional projects confirmed

1 UN Climate Change Conference (COP30)

143 Media Mentions

9 Articles with Handelsblatt
joint series on innovative technologies

595M Estimated Global Media Reach

Milestones

JANUARY

Coffee & Cleantech session on decarbonizing high-temperature heat in the German Parliament, the Bundestag.

FEBRUARY

Hydrogen Guardrails Report:

The report provides EU policymakers with guidelines for the development and deployment of clean hydrogen to decarbonize industrial processes and heavy transport (long-haul aviation and shipping).

MARCH

FCA Becomes an Adjoint Institute of the University of Wuppertal:

This cooperation includes sharing knowledge, supplementing the university's teaching program, carrying out joint research projects, and jointly applying research results.

Policy Brief on Decarbonizing the Cement and Concrete Industry

Our recommendations to ensure European cement production aligns with Europe's 2050 carbon neutrality objectives.

MAY

Parliamentary Breakfast on Innovative Renewable Energy:

We partnered with Airborne Wind Europe, EUREC, and ETIPWind for a Parliamentary Breakfast hosted by MEP Nicolás González Casares to focus on innovative renewable energy technologies.

JUNE

FCA at the European Parliament on Low-Carbon Cement and Concrete:

Our director of EU policy, Marlène Siméon joined a discussion, organized by ECOCEM and hosted by EPP MEP Sean Kelly (Ireland) and MEP Radan Kanev (Bulgaria) on the policy pathways to get low-carbon construction materials into the market.

JULY

Discussing Steel at the European Council and the Council of the EU:

FCA outlined the potential of innovation for decarbonization in the steel industry, including global value chains and their transformation in a presentation to the Analysis and Research Team (ART), the European Council's in-house research service.

Policy Brief on Scaling Thermal Energy Storage for Decarbonizing Heat:

We outlined five urgent priorities for integrating thermal energy storage (TES) into the EU decarbonization agenda, using insights from ten of the US and Europe's most advanced TES startups.

AUGUST

Opinion piece in German daily Tagesspiegel:

Our CEO, Peter Schniering, argues for structural efficiency as a powerful but underleveraged driver of low-carbon innovation in the buildings sector.

SEPTEMBER

Hydrogen Regulation: Technical In-Depth Analysis to the European Parliament:

Our director of technologies and impact, Magnolia Tovar, and director of policy, Marlène Siméon, presented FCA's analysis of the proposed Delegated Act on GHG savings to the European Parliament's Committee on Industry, Research, and Energy (ITRE). FCA informed MEPs ahead of their vote to ensure low-carbon hydrogen and fuels deliver emissions reductions.

Addressing the TechnologyExecutive Committee (TEC) of UN Climate Change:

Our CEO, Peter Schniering, made contributions on research, development, and deployment of energy storage at the 31st TEC Meeting at United Nations Climate Change in Bonn.

OCTOBER

Honorary Award from the City of Remscheid:

On German Unity Day, the City of Remscheid honored Future Cleantech Architects with its Honorary Award for our work on industrial decarbonization.

NOVEMBER

Decarbonizing Steel: Side-event at COP30:

Co-hosted with the Climate Leadership Coalition, this side event brought together leaders from industry, government, and finance to reshape global value chains and accelerate coordinated action for near-zero emissions steel – an industry currently responsible for up to 11% of global emissions – more than the emissions of all EU countries combined.

Case Study: Electrification and Thermal Energy Storage in the Dairy Industry:

Processing raw milk requires significant amounts of heat, typically delivered at temperatures below 150°C. Currently, this heat is supplied by natural gas-fired boilers that emit high levels of CO_2eq. This report presents a case study on the decarbonization of the dairy processing industry and the associated business case of low temperature heat electrification.

High-Temperature Thermal Energy Storage Dialogue between EU Commission and Industry with the Director-General on Energy:

TES can convert cheap and even negatively priced renewable electricity into reliable, dispatchable, clean industrial heat, using abundant materials. But the main barrier is not technology; it is economics and grid access.

Future Cleantech Lecture Series – Session 1:

We have launched our Future Cleantech Lecture Series at Bergische Universität Wuppertal. In the first session, we explored why hydrogen is not a silver bullet for most industrial applications and examined realistic pathways for decarbonizing aviation and shipping.

DECEMBER

We are proud to have been featured in The Washington Post as one of the few European organizations recognized for exceptional climate impact. The newspaper highlights Future Cleantech Architects as one of the most effective climate action organizations, making progress on hard-to-decarbonize sectors. We are also proud to have been recommended – once again – by the independent U.S. journalism outlet Vox as a top climate organization to support, based on their criteria for effectiveness: importance, tractability, and neglectedness.

In Focus

Clean Hydrogen

Clean Hydrogen

Hydrogen remained one of the most contested issues in the industrial transition in 2025, facing delays in both development and deployment due to its high costs and challenging properties.

Until recently, stakeholders often framed hydrogen as a universal solution, even where more energy-efficient or cost-effective alternatives exist. The risk may not be intuitive, but it is very real: investing in scarce clean hydrogen for sectors that could be electrified could slow decarbonization, increase costs, and result in suboptimal public funding allocation – a reinforcement of unrealistic policy targets.

That is why we released The "Hydrogen Guardrails Report: Guiding Hydrogen Deployment for Industrial and Heavy Transport Decarbonization." The report, well received by both policymakers and the media, presents a set of evidence-based guidelines to help policymakers prioritize hydrogen use where it delivers the most value: refineries, chemicals, and steel. The report provides guardrails to ensure that hydrogen deployment will deliver broader economic and societal benefits.

Hard-to-abate sectors with limited direct electrification potential, such as aviation and shipping, should receive priority access to clean hydrogen once hydrogen-dependent sectors have transitioned to clean hydrogen.

Finally, sectors where electrification will deliver the most effective decarbonization solution, such as road transport, buildings, and power generation, should be excluded from hydrogen deployment strategies or public funding support.

Policy impact – The Delegated Act Moves Ahead

At the request of the European Parliament's Committee on Industry, Research and Energy (ITRE), FCA prepared a science-based technical report to assess the methodology for calculating greenhouse gas emissions savings for low-carbon fuels, including hydrogen. The report focused on the European Commission's Delegated Act on low-carbon fuels, a highly technical piece of legislation that, unlike EU Regulations and Directives, cannot be amended by the Parliament, but can only be accepted or rejected in its entirety.

Ahead of the vote, FCA provided an independent, evidence-based assessment of the proposed methodology, examining its implications for environmental integrity, comparability with renewable fuels, and its impact on investment signals and market development.

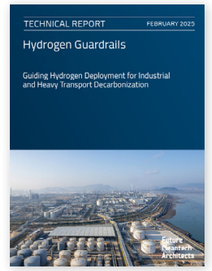
The Delegated Act is a cornerstone of the EU's hydrogen framework, as it defines what qualifies as "low-carbon" hydrogen and fuels, thereby shaping the development and deployment of these molecules, and it has important implications for investment decisions and market signals, production costs, and the environmental integrity of Europe's hydrogen economy.

We presented our findings directly at the European Parliament, offering technical clarification and responding to questions to support informed decision-making. In October 2025, the European Parliament voted and the Delegated Act was adopted.

This outcome provides much-needed regulatory clarity on the definition and accounting of low-carbon hydrogen, supporting the development of a transparent hydrogen market in the EU.

This alone makes 2025 a year of significant impact: policymakers are shifting away from treating hydrogen as a one-size-fits-all solution for decarbonization. It is increasingly treated appropriately – as a scarce resource to be deployed with discipline. We are committed to supporting that shift – towards clarity, prioritization, and credible implementation.

Recommended Publications



Hydrogen Guardrails Report: Guiding Hydrogen Deployment for Industrial and Heavy Transport Decarbonization.
Technical Report

Making Industrial Heat Decarbonization Real: Thermal Energy Storage (TES)

Decarbonizing Heat is Central to Decarbonizing Industry

Industrial heat is one of the most persistent sources of greenhouse gas emissions in Europe – and one of the least understood in policy debates. Decarbonizing mid- to high-temperature heat requires more than broad electrification targets. Our work accounts for the flexibility, credible cost pathways, and policy frameworks that industrial operations require.

In 2025, we focused on Thermal Energy Storage (TES) as one of the most promising – and often under-prioritized – enablers of industrial electrification. Our work helped shift the discussion from centering on "nascent technologies" in this field to speaking of a "systemic solution."

- **Policy design engagement with DG CLIMA and key EU policymakers: We contributed technical input to emerging discussions on industrial heat decarbonization support instruments, including the discussion of the European Commission's planned auction focused on innovative process heat solutions and flexibility.**
- **Exchange with DG ENER: We provided evidence on thermal energy storage as a grid-supporting flexibility tool for industry, supporting off-peak electrification and reducing peak-load stress.**
- **Convening innovators with policymakers: FCA and DG ENER co-organized a dialogue with thermal energy storage innovators to stress-test business cases and scaling barriers for decarbonizing high-temperature industrial heat and inform upcoming electrification and heating and cooling policy agendas.**
- **We published a case study on electrification and thermal energy storage in the dairy industry, grounding the discussion in the realities of low-temperature industrial heat and demonstrating how thermal energy storage can be integrated into industrial processes to support electrification.**

Decarbonizing industrial heat requires deployable pathways and an enabling policy framework. In 2025, our publications, industry-policy dialogue, and advocacy helped build that bridge.

Recommended Publications

Decarbonizing High-Temperature Heat in Industry
Technical Report

Electrification and Thermal Energy Storage in the Dairy Industry
Case Study

Innovative Renewables: From EU Directive to National Delivery

Innovative Renewables

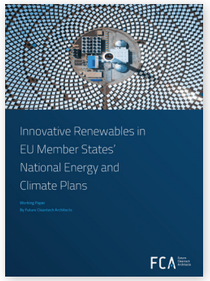
Europe's energy transition will require investments beyond solar and wind. A net-zero energy system needs diverse and reliable technologies that are dispatchable, flexible, and regionally adaptable. This includes next-generation geothermal, tidal wave, concentrated solar power, airborne wind and other innovative renewables.

In 2025, we worked to ensure innovative renewables remained visible not only in EU-level debates, but also focused on implementation and project development:

- **Parliamentary breakfast on innovative renewables: with Airborne wind and other partners, FCA organized an event under the patronage of MEP Nicolás González Casares, convening stakeholders at the European Parliament to discuss advanced geothermal, ocean energy, airborne wind and other next-generation technologies – and the policy conditions needed to scale them.**
- **NECP analysis to track member state implementation: We published our early analysis of updated National Energy and Climate Plans, focusing on how four member states are implementing the 5% target of investments in innovative renewables target as defined in the EU's Renewable Energy Directive (REDIII). This 5% target was adopted with support from Future Cleantech Architects and other partners.**
- **Geothermal in the policy space: Our Coffee and Cleantech briefing on next-generation geothermal helped equip decision makers with clear technical and policy recommendations to catalyze geothermal development and deployment in Europe. A Member of the European Parliament later referenced FCA's work in an official committee debate, providing a strong signal of the impact these technical briefings can have on high-level public policy design.**

Targets such as the 5% Innovative Renewables must be supported by an enabling framework at Member States. Our NECP work is intended to catalyze the implementation of the 5% target, and we will continue to push for delivery-focused

Recommended Reading



Innovative Renewables in EU Members States National Energy and Climate Plans
Working Paper

HIGHLIGHT

Building Constituencies for Industrial Transition

Industrial decarbonization requires more than innovation. It requires strong coalitions. Policies that accelerate cleantech require constituencies that understand the trade-offs, engage across sectors, and keep decision making ambitious, while grounded in reality.

In 2025, we built collaborations in three complementary ways:

Impactful and Targetted Convening Formats

Our technical briefing series “Coffee and Cleantech” and our parliamentary breakfasts provided rich moments for policymakers and their advisors to engage, understand the implications for the EU legislative work and initiatives and discuss key technological innovations: thermal energy storage, geothermal energy, steel and other topics related to hard-to-abate sectors. Small-format sessions consistently enabled open discussion, and feedback from parliamentary offices reinforced that the format is both practical and useful.

Parliamentary & Institutional Engagement Beyond “One-Off Meetings”

We combined coalition letters and consultations with targeted briefings, including repeated engagement with Commission services and cabinets on the Clean Industrial Deal agenda, industrial heat instruments, and electrification barriers. We ensured that FCA’s input went beyond providing recommendations: whenever possible, we followed up with written input to support implementation, turning collaboration on an initial topic into a longer-term, trusted partnership.

Turning the Conversation Global

We hosted an official side event at the UN Climate Change Conference (COP30) in Belém dedicated to driving cleantech innovation in steel production and energy storage technologies. The discussion focused on three priorities: aligning sector strategies, enabling supportive policy frameworks, and advancing global classification and certification standards. We contributed alongside speakers from the Ministry of the Environment of Finland, the Institute for Climate and Society, Carbon Institute, Solutions for Our Climate (SFOC), WWF Germany, and the Swedish Government Inquiry on Strengthening Sweden’s International Climate Action.

Strategic Communications That Scale Evidence

FCA held technical trainings with AFP journalists and continued the joint series on innovative green technologies with Handelsblatt. We also supported journalists with technical briefings across industrial heat, grids, and clean fuels, and we saw our reach grow significantly thanks to these engagements. We used our own channels selectively, focusing on where we could provide actionable outputs (briefs, letters, events), and tracking click-through and engagement performance.

Building collaborations is an ongoing process, but one which is key to turning technical insight into political momentum.

New Talent

In 2025, we continued strengthening the most important quality at the heart of Future Cleantech Architects: the minds and the hearts that create our work.

We take pride in being an international team with global ambition. In 2025, we expanded our team with new cleantech analysts, policy experts, and other professionals to achieve FCA's vision.

Our team of Cleantech Analysts, headed by Magnolia Tovar, grew most significantly.

Dr. James Lazenby has joined us as a Cleantech Analyst with background in mechanical engineering, with a specialization in energy technologies. He holds a PhD from University of Cambridge on generation-integrated energy storage systems for steam power plants. At FCA, his research focuses on energy systems – specifically thermal energy storage and clean firm power.

Hannah Maral joined us with strong background in analytical industrial decarbonization, including more than four years of experience developing techno-economic models for steel transition pathways, material circularity, and hydrogen-based production systems. Before joining FCA, she worked at Systemiq as a Senior Associate, where she led modeling work underpinning policy and investment strategies for industry, governments, and international decarbonization partnerships. Hannah holds a Master's degree in Civil Engineering from the Technical University of Munich.

Pauline Leroi has joined FCA as Junior Cleantech Analyst. Pauline holds a Master's degree in Energy Technologies from the University of Cambridge and has a background in mechanical engineering. Her thesis was based on quantifying the carbon break-even distance of heavy goods vehicles operating on lithium battery power systems.

On the policy side, the team is headed by Dr. Marlène Siméon, Director of Policy, and **Sophie Deijkers and Patrick Cummins-Tripodi** have joined as Cleantech Policy Officers.

Sophie holds a Bachelor's degree in Journalism from London Metropolitan University and a Master's degree in Sustainability Science, Policy, and Society from Maastricht University. She has previously worked at the Carbon Capture and Storage Association where she focused on low-carbon products, CCU, and hydrogen. Sophie also worked at the Zero Emissions Platform.

Patrick holds a Master's degree in European Politics and Policies from KU Leuven and he has previously worked at the European Parliament as an assistant to the Coordinator for the Greens-European Free Alliance Grouping on the Transport and Tourism Committee, as well as for the Permanent Representation of Ireland to the European Union.

Our operations team grew as well, with **Friedrich Schubert** joining as Senior Coordinator for Operations & Policy. He is working closely with Leonie Brand and our wider team on German policy, operations, and other projects. Friedrich brings experience in sustainable agriculture, sustainable fuels, certification systems, and EU energy and climate policy – including the Renewable Energy Directive and ReFuelEU Aviation. Before joining FCA, he spent over three years as a Senior Sustainability Consultant at Meo Carbon Solutions, specializing in biofuels, biomethane, and eFuels.

Technical rigour, policy fluency, and a focus on practicality and impact – these principles continue to define our hiring and team development throughout the year.

James Lazenby
Cleantech Analyst

Hannah Maral
Cleantech Analyst

Pauline Leroi
Associate Cleantech Analyst

Sophie Deijkers
Cleantech Policy Officer

Patrick Cummins-Tripodi
Cleantech Policy Officer

Friedrich Schubert
Senior Coordinator for Operations & Policy

New Partners and Projects

2025 reinforced the value of partnerships that connect technical analysis, policy design, and real-world deployment.

Adjoint institute status with the University of Wuppertal: FCA became an adjoint institute, strengthening knowledge exchange, teaching linkages and research collaboration.

The DICoLab research project is a three-year project launched at the start of 2025, in collaboration with local and international partners from the scientific and business communities. The project aims to design, develop, and test a platform for sustainable organization of work and learning processes within international networks. The project incorporates the specific needs of manufacturing companies and the potential of digitally supported solutions for communication and innovation processes. To achieve this objective, a transdisciplinary approach has been adopted. Conceptual knowledge regarding theories, measures, and causal mechanisms from various research fields is integrated into practical, real-world solutions through the implementation of these processes.

The InDeHub initiative was agreed in 2025 by a consortium of public and scientific institutes and medium-sized enterprises (SMEs). From 2026-2028, the initiative will link the traditional metalworking industry in the Bergisches Land region in North-Rhine Westphalia, Germany, to help transform building energy management for both private and industrial structures. Through this initiative, FCA will collaborate with regional partners to pioneer applications of systemic energy storage and structural efficiency in the construction sector.

In the UN Climate Change Conference (COP30) in Belém, we co-hosted an official side event with the Climate Leadership Coalition (CLC), bringing leaders from industry, government, and finance to accelerate coordinated action toward near-zero-emissions steel. The discussion focused on aligning sectoral strategies, enabling supportive policy frameworks, and advancing universal classification standards and certification systems. We provided our technical input along speakers Sari Multala (Ministry of the Environment of Finland) and Maria Netto (Institute for Climate and Society). This was followed by a panel discussion with Karim Elgendy (Carboun Institute), Juna Hwang (Solutions for Our Climate (SFOC)), Viviane Raddatz (WWF Germany), and Helen Ågren (Swedish Government Inquiry on Strengthening Sweden's International Climate Action).

Our partnership model remained consistent: collaborate where it increases impact, while maintaining independence and non-partisanship as core principles of our analysis.

BERGISCHE UNIVERSITÄT WUPPERTAL

Partner institutions

United Nations Climate Change

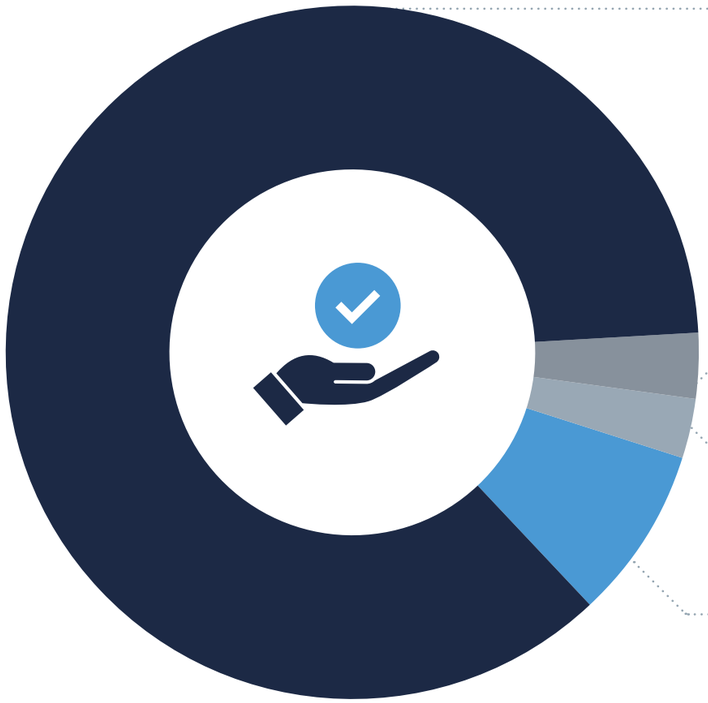
DiCoLab

IndeHub idh

Future Cleantech's Collaborators

Funding Sources

Intellectual independence is one of the core principles of our analysis and advocacy. We are grateful to receive funding from a variety of sources, and we are committed to using funds effectively to accelerate cleantech innovation to achieve net-zero emissions by 2050.



ca. **86.3%**

Accumulators

(such as Giving Green, Effektiv Spenden, Doneer Effectief, and others)

ca. **2.8%**

Private Donations

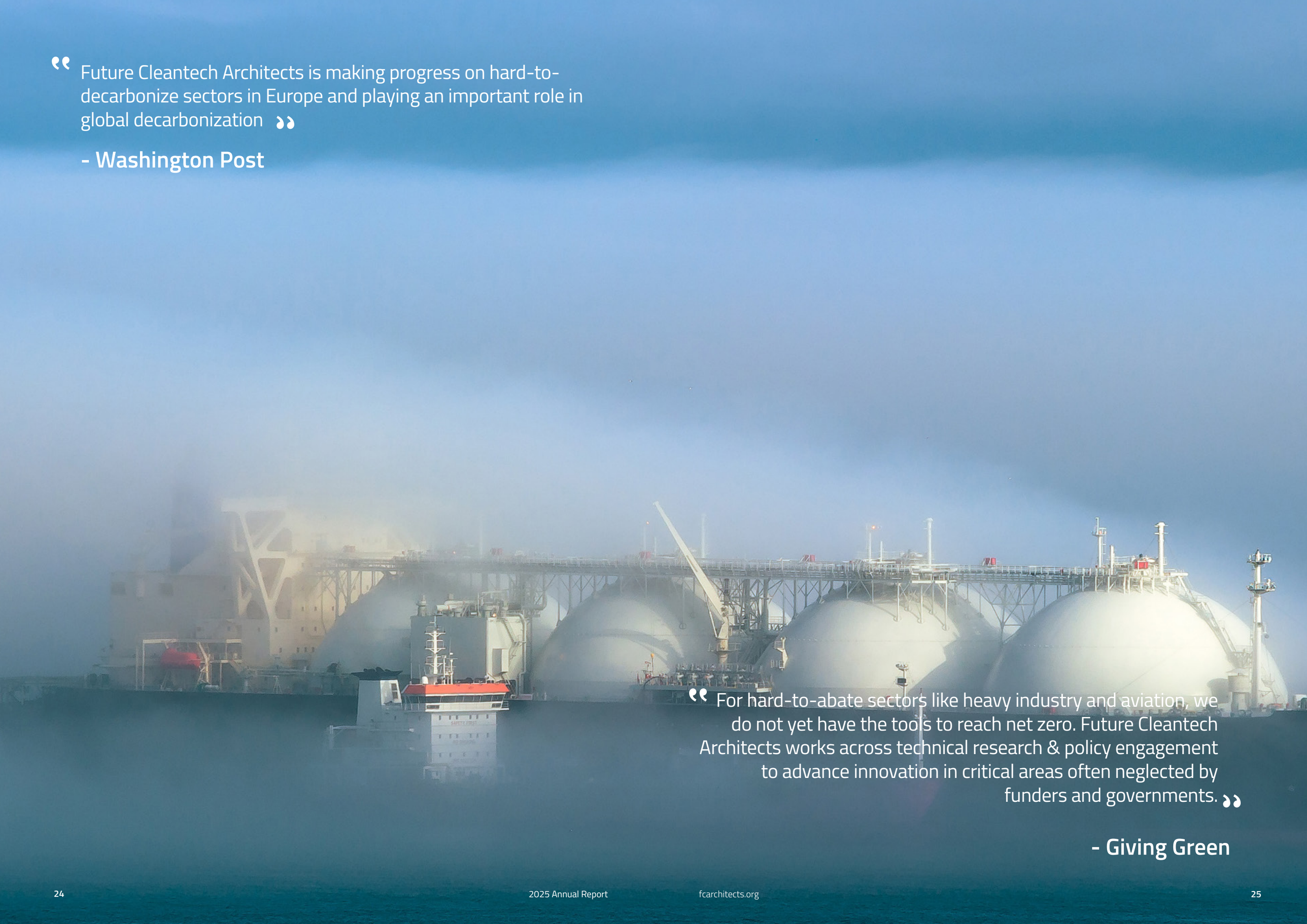
ca. **2.8%**

Research Grants

ca. **8%**

Foundations

> “Don’t we already have a lot of innovation? In the US, yes. But in Europe, this kind of organization is much rarer. And according to Founders Pledge, it’s already exceeded expectations at improving the European climate policy response. Most notably, it has helped shape key legislation at the EU level and advised policymakers on how to get the most bang for their buck when supporting research and development for clean energy tech.”
>
> **- Vox**



“Future Cleantech Architects is making progress on hard-to-decarbonize sectors in Europe and playing an important role in global decarbonization”

- Washington Post

“For hard-to-abate sectors like heavy industry and aviation, we do not yet have the tools to reach net zero. Future Cleantech Architects works across technical research & policy engagement to advance innovation in critical areas often neglected by funders and governments.”

- Giving Green

Thank You to our Funders

Magnolia Tovar
Director Technologies & Impact

Leonie Brand
Head of Operations & Partnerships

We would like to express our sincere thanks to our funders for their continued support in 2025.

Your support enabled us to operate where the climate policy ecosystem most needs independent technical capacity: in the hardest segments of industrial decarbonization. In a year marked by multiple geopolitical and financial challenges, we are humbled by the growing support we receive.

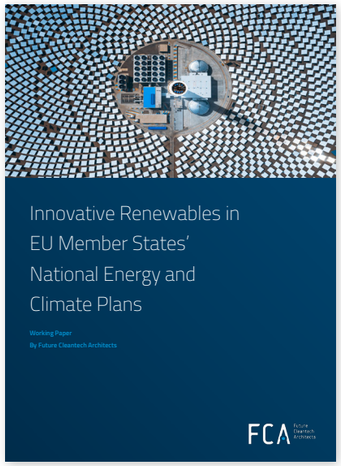
We are proud of the impact this support allows us to deliver: Evidence-based and actionable recommendations on topics where oversimplification is common and where public resources risk being misallocated in the absence of rigorous prioritization.

With your help, we were able to:

- **Advance a more disciplined and reality-based debate on clean hydrogen through our Hydrogen Guardrails work and targeted institutional engagement.**
- **Deepen EU-level policy work on industrial heat, thermal energy storage and electrification, including input that linked flexibility and grid stability to industrial deployment, and informed demand-side and market-shaping discussions in construction.**
- **Support policymaking capacity through rapid, high-quality technical analysis, including work delivered under tight deadlines to legislators in national parliaments and the European Parliament, as well as the European Commission.**
- **We remain committed reducing greenhouse gas emissions through technical excellence, measured by optimized decisions and policies. Your support support makes that possible.**

Thank you for enabling this work.

2025 Publications



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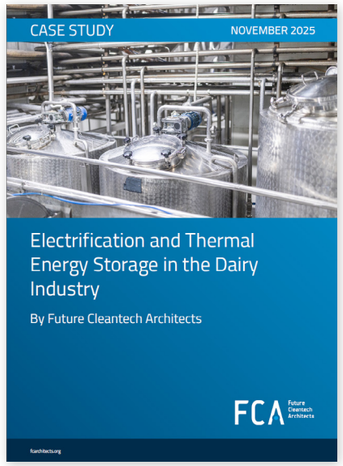
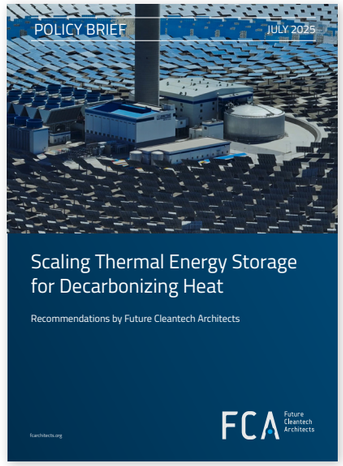
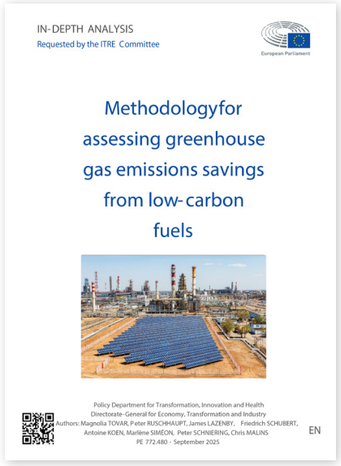


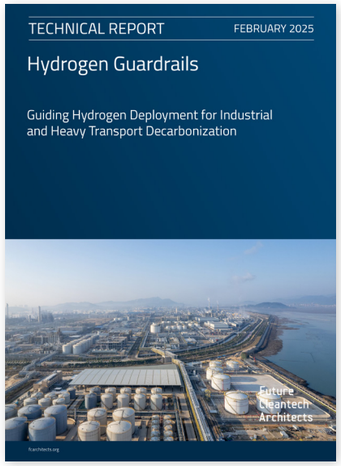
Electrification and Thermal Energy Storage in the Dairy Industry
Case Study



Scaling Thermal Energy Storage for Decarbonizing Heat
Policy Brief

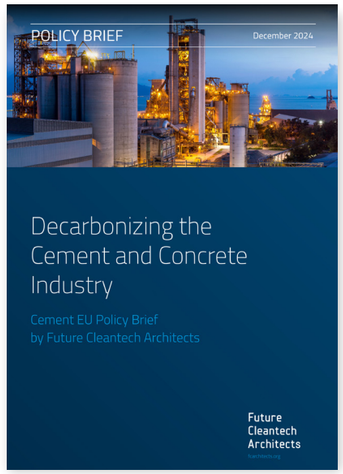


Technical In-Depth Analysis of Low-Carbon Fuels Methodology for the European Parliament (ITRE)
In-Depth Analysis



Hydrogen Guardrails
Technical Report

The Potential of next-generation Geothermal For Heating in Europe
Standpoint

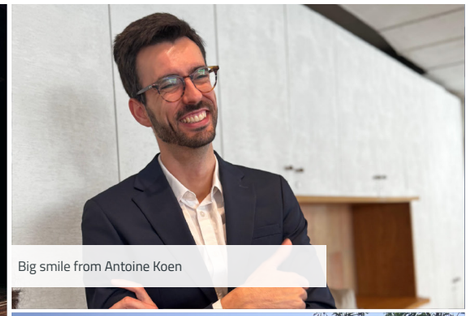


Decarbonizing the Cement and Concrete Industry
Policy Brief

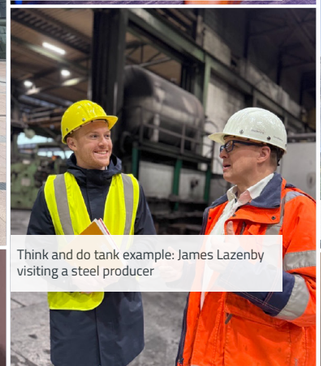
Behind the Scenes

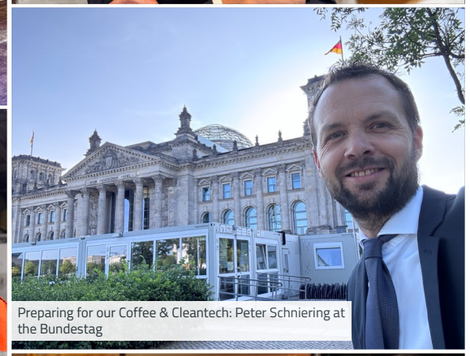

Turning ideas into impact: our CTAs in Cambridge

From dialogue to action — representing FCA at COP30 in Brazil

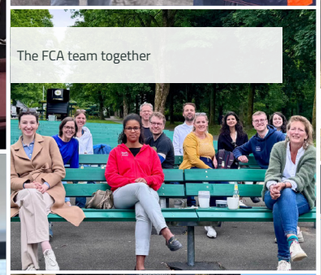

Big smile from Antoine Koen


Brussels in action: Marlène Siméon, Antoine Koen, Patrick Cummins-Tripodi and James Lazenby


Think and do tank example: James Lazenby visiting a steel producer


Preparing for our Coffee & Cleantech: Peter Schniering at the Bundestag


Christmas team building

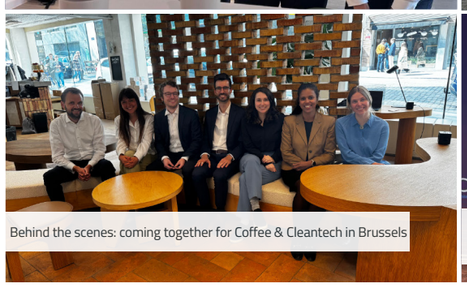

The FCA team together


Candy is not the only thing to keep a team happy, but it helps


Big smiles at the office: Peter Schniering, Friedrich Schubert, Francesca Brunner, and Antoine Koen


Finding nuggets of information in the street!

Antoine Koen presenting on Energy Storage


Behind the scenes: coming together for Coffee & Cleantech in Brussels

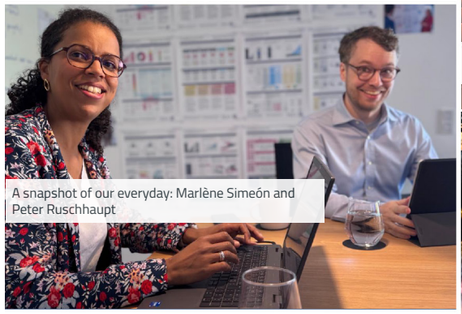
It's a wrap! Steel video production for COP30 in Brazil

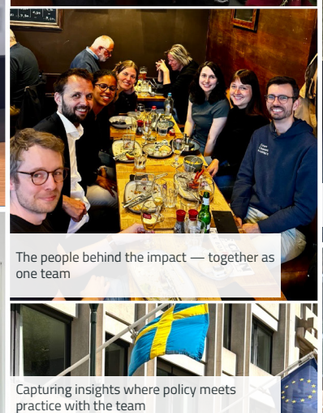

Spring time in Remscheid with Andrea Lindblom, Magnolia Tovar, Juliane Harlfinger, and Christina Martelock


Remscheid team: Juliane Harlfinger, and Christina Martelock


Grateful to be recognized by the city of Remscheid!

Happy to have the support of such talented student assistants!


A snapshot of our everyday: Marlène Siméon and Peter Ruschhaupt


The people behind the impact — together as one team


Blast from the past: no longer FCA colleagues, still partners in the mission

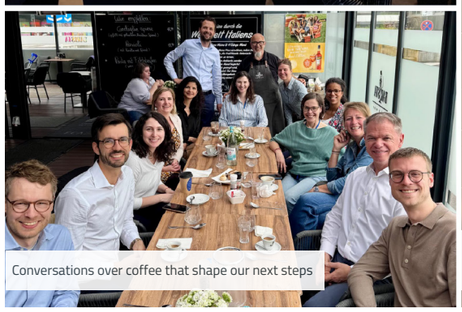

A warm welcome from the Team

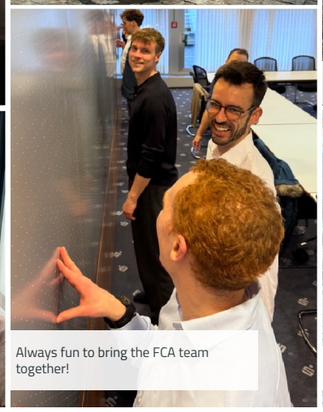

Capturing insights where policy meets practice with the team

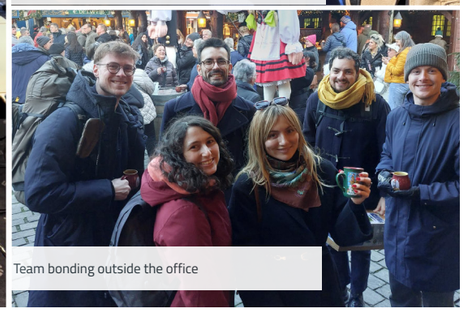

Behind the scenes: Francesca Brunner and René Severens in coversation


Our Comms and design team together: Mariangela, Francesca, and Gizem


Stop over on the way to Remscheid with Francesca Brunner, Peter Ruschhaupt, and Antoine Koen


Conversations over coffee that shape our next steps


Always fun to bring the FCA team together!


Team bonding outside the office

About Future Cleantech Architects:
We are a climate innovation think tank. We exist to close the remaining innovation gaps to reach net-zero emissions by 2050. To reach this objective, we accelerate innovation in critical industries where sustainable solutions are still in early stages of development.

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